



**LODI MEMORIAL HOSPITAL SOUTH WING PROJECT**  
**A NEW CHALLENGE FOR A NEW CENTURY**  
*BUILT ON PRIDE OF PLACE, SPIRIT AND VISION*

#### LMH HISTORY

In 1952 farmers, housewives, teachers and other local residents built a community hospital for residents of Lodi and the surrounding areas. Since that time, Lodi Memorial Hospital has remained private, non-profit and independent – highly unusual in the world of hospitals today. One of the reasons it has remained so is the tremendous loyalty of community members and the link to that initial notion that self-determination is a critical component to a well-run hospital – one that can evolve to meet residents' needs.

#### LMH GROWTH

The visionary spirit which led to the conception and construction of this hospital is still very much with Lodi Memorial today. Since **Lodi Memorial opened its doors in 1952**, the community has grown, and the hospital has added programs and services to meet the increasingly complex medical and social needs of residents. With community support, the hospital has managed to keep pace with the:

- **Growth and the aging of its community** by adding a unit for stroke and joint-replacement patients at its West facility, an adult-day-care center, a home-health agency and a durable-medical-equipment service;
- **Spiraling costs of medical and information technology** and the tech-savvy employees needed to operate that sophisticated equipment;
- **Myriad – and often costly – local, state and federal regulations**, such as nurse-to-patient-staffing ratios, seismic upgrades of existing buildings, patient-privacy rules, and emergency-medical treatment for the uninsured;
- Challenges imposed by the need to **recruit and retain the best possible physicians, nurses** and care givers in a competitive market where wages are skyrocketing and supply is diminishing; and
- Need to **tighten security efforts** in the wake of September 11, and to prepare for the all-too-unfortunate-but-real possibility of a weapons-of-mass-destruction event.

#### CURRENT EXPANSION NEEDS

Yet today keeping pace has reached its most challenging stage ever. The need to significantly expand can no longer be postponed. Growth and factors often beyond the hospital's control impact Lodi Memorial's ability to meet the community's medical needs. There is:

- An **acute shortage of critical-care beds** in hospitals in this area and beyond that impedes the ability of Lodi Memorial Hospital to admit new patients and treat patients waiting its emergency room because the emergency room is often full with critical-care patients waiting for beds; and
- A **shortage of medical, surgical and maternity beds and adequate space that will allow the hospital to expand existing programs** to serve a growing community's needs.

The facts are clear: Unparalleled growth in Lodi and the surrounding areas is expected and unstoppable. The hospital and its talented staff are truly up to the challenge of meeting the community's medical needs, but **current and predicted space challenges inhibit and will continue to inhibit the ability of Lodi Memorial's care givers to do what they do best.** That is why it is time to build again.

#### **SOUTH WING FACTS AT A GLANCE**

The Lodi Memorial Hospital Board of Directors, the Lodi Memorial Hospital Foundation Board of Directors and other supporters have embarked upon a campaign to develop and construct critically needed space. A plan has been developed to construct rooms for more than **90 new patient beds** and a **new emergency department**. In all, **136,000 square feet must be added**, and a **renovation of the existing space must be undertaken to expand services in the birthing center, diagnostic-imaging, medical-ambulatory-care, materials management and food-service areas.**

#### **COSTS AND FUNDING**

Yet the **cost of construction comes at no small price: \$195 million.** The **hospital hopes to borrow in excess of \$150 million** of that amount and **will also seek the contributions of local philanthropists, businesses, physicians and others to effectively serve its community.** The consequences of not building are immeasurable.

#### **BEYOND HOSPITAL WALLS**

In addition to providing health care, Lodi Memorial Hospital is integral to the economic fabric of its community. **The hospital's 2007 operating budget is \$124 million.** Each dollar of that budget is judiciously spent to bring the best possible care, technology, pharmacology, clinical-care givers and comforts to those Lodi Memorial is privileged to serve. And with **1,250 employees** – most who live and spend locally – more than half of the hospital's budget is allocated to salaries and benefits. There are also **219 physicians on staff at the hospital.** Their specialties run the gamut from pediatric, to oncology and cardiac care.

Proudly, Lodi Memorial is a **nationally recognized center for orthopedic surgery.** **Patient-satisfaction levels are among the top in the nation.** In surveys conducted by an independent research firm, an overwhelming number of Lodi Memorial patients indicate they would be very likely to use the hospital again if need be. In internal **surveys hospital employees consistently report they are proud to work at Lodi Memorial.** Lodi Memorial physicians report that the hospital's nursing staff is extraordinary, and physicians marvel at their responsiveness to their patients. For the vital role it plays in its community, **Lodi Memorial Hospital has been recognized by local cities, school districts, non-profit agencies, San Joaquin County, former Governor Gray Davis and President George W. Bush.**

This year alone Lodi Memorial expects to deliver more than **1,400 newborns**, care for more than **7,500 inpatients** and treat more than 42,000 emergency-room and urgent-care patients. Quality clinical care is expected in a hospital, and Lodi Memorial excels in this arena. But it also excels at treating patients, their family members, physicians and employees in an extremely personal, dignified way. It was the mandate of our founders and will always be so.